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Carlsberg Malaysia Elevates Its Sustainability and Climate Resilience Reporting with IFRS S1 and IFRS S2

First year of adopting both National Sustainability Reporting Framework and the International Sustainability Standards Board standards for greater sustainability data integrity

SHAH ALAM, 24 April 2026 – Carlsberg Brewery Malaysia Berhad (The Group) has released its Integrated Annual Report (IAR) for the financial year 2025, reaffirming its commitment to sustainable shareholder value creation and strong corporate governance. The alignment with **National Sustainability Reporting Framework (NSRF)** and adoption of **International Sustainability Standards Board (ISSB)** reflects the Group's intent to move beyond disclosure for compliance to addressing investors growing demand for consistent and reliable sustainability data.

The IAR 2025 reported on the Group's approach in leveraging data-driven sustainability and climate insights into identification of key material risks from its annual materiality review. The brewer is guided by its sustainability ambition to safeguard its licence to operate and achieve zero carbon emission within the brewery operations by 2032, amid rising energy costs, increasing regulatory scrutiny and more frequent extreme weather events. Three material matters were prioritised: **Responsible Drinking & Marketing** and **Energy Management** under the IFRS S1 (General Requirements for Disclosure of Sustainability-related Financial Information), and its efforts to improve **Climate Resilience** under IFRS S2 (Climate-related Disclosures). It is a step change in how the Group mitigates risks and optimises opportunities, strengthening operational resilience and future-proofing the business.

Under **IFRS S2**, climate risk assessments identified exposure to energy price volatility, carbon-related transition risks and physical risks linked to increased rainfall intensity and water availability. These assessments guided operational actions during the year, including higher energy efficiency management, the transition to **Malaysia Renewable Energy Certificates (M-RECs)** from I-REC, which resulted in savings of RM0.18 million, exploration on **biomass energy** as an alternate source to natural gas, and the feasibility study of **Solar Power Purchase Agreements**.

Together, these initiatives supported the Group's decarbonisation pathway while helping to reduce exposure to long-term energy cost volatility. The Group also strengthened climate-resilience measures at its brewery to mitigate potential disruption risks arising from heavier rainfall patterns, reinforcing asset protection and business continuity planning.

The Group also highlighted the importance of responsible drinking and marketing as IFRS S1 to address integrity and compliance risks associated with operating in a tightly regulated industry. During the year, the Group reinforced **strict marketing governance, enhanced brand safety controls and compliance with local advertising standards**, reaffirming its decade-long **#CELEBRATERESPONSIBLY** commitments. A total of RM6.73 million was spent on responsible drinking, sales and marketing efforts, through packaging, point-of-sales materials,



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consumer-facing events and strategic partnerships, to mitigate every possible reputational risk of non-compliance.

On the governance front, Carlsberg Malaysia became the **first Carlsberg market globally** and the **first local beverage manufacturing company certified by SIRIM QAS International** to attain **ISO 37001:2025 Anti-Bribery Management System certification**. The upgraded standard places greater emphasis on Board oversight and integrity risk management, reflecting heightened expectations on corporate conduct and accountability.

The Group's efforts in overall sustainability performance were recognised through multiple awards and external benchmarks during the year, including being named the **Highest Return on Equity** at **The Edge Billion Ringgit Club Awards for the sixth consecutive year**, and achieving an improved **FTSE4Good Bursa Malaysia score of 3.8**. Another notable achievement is Carlsberg Malaysia's improved **MSCI ESG rating**, moving from **AA to AAA**.

Managing Director of Carlsberg Malaysia, Stefano Clini said, "Despite a challenging operating environment in 2025, we delivered a resilient performance, continuing its **six-year track record of profitability** through disciplined execution of our **Accelerate SAIL** strategy and our sustained focus on premiumisation, innovation and operational efficiency."

"In 2025, the adoption of IFRS S1 and S2 marked an important step in how we integrate sustainability risks and opportunities with everyday business decision-making. By strengthening climate, energy and governance disciplines, we are better positioned to manage uncertainties and remain focused on creating sustainable value while strengthening climate resilience," Clini added.

In March this year, Carlsberg Malaysia launched its refreshed sustainability strategy – **Brewing Tomorrow**, focusing on four pillars: Cutting Carbon, Protecting Nature, Empowering People and Inspiring Choice. Brewing Tomorrow reflects a renewed, science-backed ambition to reduce the Group's impact on people and the planet.

Click here to access the interactive Carlsberg Brewery Malaysia Berhad Integrated Annual Report 2025:

ir.carlsbergmalaysia.com.my/media/z0hluact/interactive-cbmb_iar2025.pdf

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For more information, please scan:





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About Carlsberg Malaysia Group

Carlsberg Brewery Malaysia Berhad was incorporated in December 1969. We are a dynamic brewer with operations in Malaysia and Singapore, with stakes in a brewery in Sri Lanka, and regional presence via exports.

Our international portfolio of brands features The Best Beer in the World – Carlsberg Danish Pilsner, Carlsberg Smooth Draught and Carlsberg Special Brew as well as Carlsberg Alcohol Free Pilsner and Wheat. Our international premium brews including France's premium beers 1664 Blanc and 1664 Rosé, as well as iconic first beer of Japan, Sapporo Premium Beer, fruity-flavoured alcoholic brand Somersby, British-inspired Connor's Stout Porter and US award-winning craft beer Brooklyn Brewery as well as Tuborg Strong. Our local brands include SKOL, Royal Stout and Nutrimalt. Our products are for non-Muslim consumers aged 21 and above in Malaysia or aged 18 and above in Singapore. Please **#CELEBRATERESPONSIBLY** – if you drink, don't drive!

Our 878 performance-driven employees are guided by our Purpose of *Brewing for a Better Today and Tomorrow* and we are committed to delivering on our ESG programme of *Brewing Tomorrow* in our quest to achieve net zero carbon emissions throughout our value chain by 2040. Find out more at www.carlsbergmalaysia.com.my

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2026 年 4 月 24 日

大马 Carlsberg 集团以 IFRS S1 及 IFRS S2 加强有关可持续发展和气候韧性的报告

集团第一年采纳国家可持续发展报告框架（NSRF）及国际可持续发展标准委员会（ISSB）标准 从而提高可持续发展数据完整性

（莎亚南 2026 年 4 月 24 日讯）马来西亚 Carlsberg 集团（Carlsberg Brewery Malaysia Berhad, 下称“集团”）发布了《2025 财年综合年度报告》（IAR），重申了对可持续股东价值创造、健全公司治理的承诺。报告与国家可持续发展报告框架（NSRF）一致，并采纳国际可持续发展标准委员会（ISSB）标准，体现了集团意在超出合规披露，以符合投资者对持续可靠可持续发展数据的需求。

此份《2025 财年综合年度报告》阐述了集团如何善用可持续发展和气候相关的数据驱动洞察，并将其纳入年度重要性评估中，以识别关键的重大风险。在面对能源成本上涨、监管审查日益严格，以及极端天气事件趋频繁的背景下，酒商在其可持续发展愿景的指引下，致力于巩固其运营执照，并以 2032 年前实现酒厂运营零碳排放为目标。报告重点聚焦三项优先重大事项：在国际财务报告准则第 1 号（IFRS S1——可持续相关财务信息披露一般要求）框架下的负责任饮酒及市场营销（Responsible Drinking & Marketing）和能源管理（Energy Management），以及在国际财务报告准则第 2 号（IFRS S2——气候相关披露）框架下，集团在提升气候韧性（Climate Resilience）方面所作出的持续努力。这标志着集团在风险缓释与机遇把握方面迈出重要一步，有助于强化运营韧性，并为业务的长远发展奠定坚实基础。

在 IFRS S2 的披露下，集团开展了气候风险评估，识别了对能源价格波动与碳相关转型的风险暴露，以及因降雨强度增加与水源可得性变化而带来的实体风险暴露。这些评估结果引导了集团在年内采取多项运营行动，包括加强能源效率管理力、从国际可再生能源证书（I-REC）转向马来西亚可再生能源证书（M-REC），从而实现约 18 万令吉的成本节省；探索以生物质能作为天然气的替代能源，以及开展太阳能购电协议（Solar Power Purchase Agreement）的可行性研究。

这些举措共同助力了集团的脱碳途径，同时也有助于降低对长期能源成本波动的风险。集团亦在酒厂层面加强了气候适应能力与韧性措施，以缓解因强降雨模式加剧所导致的潜在营运中断风险，从而进一步强化了资产保护和业务连续性规划。

集团也在 IFRS S1 下强调了负责任饮酒及市场营销的重要性，以应对在高度监管行业相关的诚信和合规风险。年内，集团严格持续强化市场营销治理、提升品牌安全管控，并严守本地广告准则，进一步重申了十多年来对 **#CELEBRATERESPONSIBLY** 理性饮酒的坚定承诺。集团为负责任饮酒、销售和市场营销工作投入了总额达 673 万令吉，涵盖包装设计、销售点物料、面向消费者的活动以及策略性合作，尽可能降低因不合规而造成的声誉风险。



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在治理方面，马来西亚 Carlsberg 集团成为全球首个通过 **SIRIM QAS International** 获得 **ISO 37001:2025 反贿赂管理体系 (ABMS)** 认证的 Carlsberg 市场，同时亦是全国首家获得该认证的本地饮料制造公司。这一标准更加强调董事会层级的监督和诚信风险管理，反映了外部利益相关方对企业行为和问责制更高的期望。

在集团整体可持续发展表现方面，这一系列努力于年内获得了多项奖项和外部基准的认可，其中包括**连续第六年**荣获《The Edge》十亿令吉俱乐部奖 (**Billion Ringgit Club Awards**) 的**最高股本回报率 (ROE)** 奖项，以及**马来西亚证券交易所 FTSE4Good 指数评分提升至 3.8 分**。此外，马来西亚 Carlsberg 集团的 **MSCI ESG 评级亦从 AA 升至 AAA**，成为另一成就亮点。

马来西亚 Carlsberg 集团董事经理葛利尼 (Stefano Clini) 表示，“尽管 2025 年运营环境具有挑战性，我们取得了韧性业绩表现，创下**连续第六年盈利记录**，得益于严格纪律执行‘**加速扬帆**’ (**Accelerate SAIL**) 战略，以及持续专注于高端化、创新和运营效率。”

葛利尼补充道，“2025 年，我们采纳了 IFRS S1 与 IFRS S2，迈出了将可持续发展风险和机遇更系统性地融入日常业务决策的重要一步。通过进一步强化在气候、能源和治理方面的规范与管理，得以更好地应对不确定性，并持续专注于创造可持续价值及增强气候韧性。”

今年 3 月，马来西亚 Carlsberg 集团推出了更新版可持续发展战略——“**酿造未来**” (**Brewing Tomorrow**)，聚焦于四大支柱：减碳降排、守护自然、赋能员工和引导选择。“**酿造未来**”体现了该集团以科学为依据持续更新的愿景，旨在降低业务活动对人类和地球所带来的影响。

点击以下链接浏览互动式马来西亚 Carlsberg 集团《2025 财年综合年度报告》：
ir.carlsbergmalaysia.com.my/media/z0hluact/interactive-cbmb_iar2025.pdf

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关于马来西亚 Carlsberg 集团

马来西亚 Carlsberg 集团 (Carlsberg Brewery Malaysia Berhad) 于 1969 年 12 月成立，是一家灵活酒商，业务遍布马来西亚和新加坡，并在斯里兰卡一家酒厂持有股份，也通过出口市场扩大区域范围。

本集团旗下国际品牌组合包括全球最佳啤酒 Carlsberg Danish Pilsner、Carlsberg Smooth Draught、Carlsberg Special Brew 及 Carlsberg Alcohol Free Pilsner and Wheat，还有国际优质啤酒：法国优质啤酒 1664 Blanc 及 1664 Rosé、日本标志性首个啤酒 Sapporo Premium Beer、果酒品牌 Somersby、英伦式 Connor's Stout Porter、美国屡获殊荣精酿啤酒 Brooklyn Brewery，以及 Tuborg Strong。本地品牌包括



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SKOL、Royal Stout、Nutrimalt。本集团旗下产品仅供马来西亚年龄 21 岁以上、新加坡年龄 18 岁以上的非穆斯林消费者饮用。理性饮酒，你我有责，酒后不开车，开车不喝酒！**#CELEBRATERESPONSIBLY**

我们共有 878 名职员，皆以绩效为驱动力、以“酿造更美好的现在和未来”（Brewing for a Better Today and Tomorrow）宗旨为引领。我们致力于实施“酿造未来”（Brewing Tomorrow）ESG 计划，以实现 2040 年前全价值链净零碳排放目标。敬请浏览 www.carlsbergmalaysia.com.my 了解更多。